

**REPORTS & FINANCIAL ACCOUNTS**

**OF**

**THE EPPING CLUB LIMITED**

**FOR THE YEAR ENDED 30 JUNE 2021**

**THE EPPING CLUB LIMITED**  
**ABN 96 000 964 938**

**DIRECTORS' REPORT TO MEMBERS**

The Directors of The Epping Club Limited submit herewith the annual financial report for the financial year ended 30 June 2021. In order to comply with the provision of the Corporations Act 2001, the directors report as follows:

DIRECTORS - The names of the Directors in office at any time during or since the end of the year are:

David TAYLOR OAM	President Board Chairman	Club Member 27 years. Director 24 years. Club President 17 years. Member of Order of Australia. Retired General Manager and Company Director with National and International responsibility. Chairman of House & Finance and member of Building Committees. Life Member of The Epping Club. Life Member of RSL of Australia and Epping RSL Sub-Branch. Vice President Epping RSL Sub-Branch. Committee Member Reserve Forces Day Council. State Committee Member National Serviceman's Association of Australia. Member of the Club Directors Institute.
John CURDIE OAM	Vice-President	Club Member 34 years. Director 17 years. Member of Order of Australia. Retired Surveyor. President of Epping RSL Sub-Branch. Life Member of the Club, RSL of Australia and the Epping RSL Sub-Branch. Member NSW Reserve Forces Day Council Committee. Justice of the Peace. Member of the Club Directors Institute. Formal Qualifications ME (Syd Uni). Dip TCP. (Syd Uni). Dip Env STD (Mac Uni). Hon. Fellow IS.Aust. Hon Mem.F.I.G.
John PRESTIDGE RFD ED	Vice-President - Finance	Club Member 41 years. Director 17 years. Retired Service Manager-TAFE Lecturer. Life Member of the Club. Life Member of the RSL and Life Member of Epping RSL Sub-Branch. Secretary of Epping RLS Sub-Branch 15 years. Member CMF/ARMY Reserve 30 years. Member of the Club Directors Institute. Formal Qualifications Dip Teach. (Tech).
Dr Barry HOSCHKE	Director	Club Member 27 years. Director 9 years. Retired Research Scientist. 25 years experience in scientific research and research management with CSIRO. Life Member of the RSL of Australia, Epping RSL Sub-Branch and The Epping Club. Pensions Officer and Magazine Editor Epping RSL Sub-Branch. Justice of the Peace. Member of the Club Directors Institute. Formal Qualifications BSc (UNSW), PhD (UNSW), Dip CM (ICMSA), Completed Mandatory Director Training "Director Foundation and Management Collaboration" and "Finance for Club Boards".
Denis FITZGERALD AM	Director	Club Member 11 years. Director 4 years. Member Order of Australia AM. CEO Parramatta Eels 30 years. CEO Parramatta Leagues Club 20 years President Parramatta Leagues 3 years. Director Australian Rugby League 3 years. Alderman Parramatta Council 4 years. Member Club Managers' Hall of Fame. Director of Sydney Olympic Park Authority 6 years. Chairman Combat Sports Authority of NSW 6 years. Director Parramatta Stadium Trust 23 years. Member 20 Licensed Clubs. Member of the Club Directors Institute.

Seona WALLACE	Director	Club Member 7.5 years. Director 4 years. Senior corporate executive with 20+ years experience working for multinational pharmaceutical companies. Since 2015 Managing Director and part owner of mid-size healthcare business. Married to RAAF Engineering Officer and has two school aged children. Affiliate Member of Epping RSL Sub-Branch. Member of Australian Institute of Company Directors. Member of the Club Directors Institute. Formal Qualifications Master of Business (UON), Graduate Diploma Marketing (UTS).
John DONOHOE	Director Appointed 01.10.20	Club Member 32 years. Previous Club Director 13 years. Bushranger Historian and Author. Life Member of the Club. Level One Fitness Member. Member Epping St Vincent de Paul. Member Epping Probus. Member Epping Civic Trust. Member of the Club Directors Institute. Formal qualifications B.Sc (Chem.), D.C.H.

The following Directors retired or resigned from the Board during the year:

Kristen Baker - 01 October 2020

#### MEETINGS OF COMPANY DIRECTORS

So as to comply with the Corporations Law we detail below the number of meetings held during the financial year and the number of those meetings attended by each Director.

	Meetings Eligible to Attend	Number of Meetings attended
D Taylor	13	13
J Curdie	13	13
J Prestidge	13	13
B Hoschke	13	13
D Fitzgerald	13	13
S Wallace	13	12
J Donohoe	10	10
K Baker	3	3

#### MEMBERS' GUARANTEE

The company is limited by guarantee. If the company is wound up the constitution of the company states that each member is required to contribute \$2 each towards meeting any outstanding obligations of the company. The total amount contributed would be \$35,868.

#### REVIEW OF OPERATIONS

The profit of the club for the financial year before income tax amounted to \$1,400,821 (2020: \$266,508).  
Income tax of Nil was provided (2020: Nil)

Covid-19 Government regulations meant the Club was closed from 26 June 2021. As at the date of this report the Club was still closed and not trading. The Club will continue to be bound by Government Covid-19 regulations.

The club received, during the first quarter of the year, Government assistance in the form of the Cash Flow Boost (\$50,000) and the Jobkeeper Programme (\$717,750). This enabled the club to maintain positive cash flow and helped to retain the employees.

Club membership was 17,947 as at 30th June 2021 (14,480 as at 30th June 2020) and was made up as follows:

Life Members	13
Ordinary Members	<u>17,934</u>
	<u>17,947</u>

## OBJECTIVES

The objectives of the club are to operate in a responsible and financially prudent manner with the aim of enhancing membership benefits and contributing to the local community. The Epping Club plays an important role in honouring present and returned servicemen and servicewomen.

Specific short and long term objectives include:

### Short Term

- Provide the best possible facilities to members
- Encourage new membership
- Improve profitability and efficiency of club operations

### Long Term

- Maintain financial stability of the club
- Ensure facilities continue to cater for members' needs
- Diversify income streams

## STRATEGY FOR ACHIEVING THE OBJECTIVES

Attract and maintain quality management and staff.

Be flexible and adapt to the changing environment of the club, economy and member demographic characteristics.  
To continually review and upgrade facilities of the club.

## PRINCIPAL ACTIVITIES

The principal activity of the Company during the period was that of a Licensed Club conducted for Members and Members' Guests according to the Constitution.

## HOW THESE ACTIVITIES ASSIST IN ACHIEVING THE OBJECTIVES

The principal activities of the club contributed to achieving the objectives by providing a stable base of operations. This ensured the financial stability and generated funds to meet the demands of the company and maintain high levels of service to members and guests.

## PERFORMANCE MEASUREMENT AND KEY PERFORMANCE INDICATORS

The financial performance of the club is measured against the budget set and benchmark data for the industry.

Some of the specific areas reported on and monitored include:

- Earnings before Interest Tax Depreciation and Amortisation (EBITDA)
- Gross Profit Margins
- Expense Ratios and Analysis
- Cash Flow
- Members' Feedback
- Staff Turnover

## GOING CONCERN

Covid-19 Government regulations meant the Club was closed from 26 June 2021. As at the date of this report the Club was still closed and not trading.

This has naturally had an adverse effect on the Club's finances going forward in the 2021/22 financial year. The Club is currently receiving some assistance from the Government stimulus package and the Club also has substantial cash reserves. The Directors have maintained that it is still appropriate to prepare the financial statements on a going concern basis. This assumes that once re-opened the Club will continue with normal business activities and the realisation of assets and settlement of liabilities will be in the ordinary course of business.

## AUDITOR'S INDEPENDENCE DECLARATION

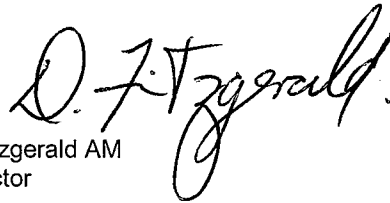
The auditor's independence declaration follows and forms part of the directors' report for the financial year ended 30 June 2021.

Dated at Epping this 25th day of August 2021  
Signed in accordance with a resolution of the Directors.

D Taylor OAM  
Director



D Fitzgerald AM  
Director



**THE EPPING CLUB LIMITED**  
**ABN 96 000 964 938**

**DIRECTORS' DECLARATION**

The Directors declare that:

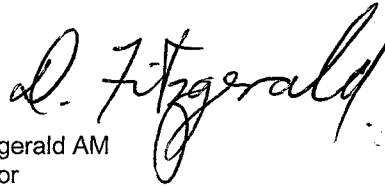
- a) the attached financial statements and notes thereto comply with Accounting Standards;
- b) the attached financial statements and notes thereto give a true and fair view of the financial position and performance of the Company;
- c) in the Directors' opinion, the attached financial statements and notes thereto are in accordance with the Corporations Act 2001; and
- d) in the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Dated at Epping this 25th day of August 2021  
Signed in accordance with a resolution of the Directors.

D Taylor OAM  
Director



D Fitzgerald AM  
Director



## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE EPPING CLUB LIMITED

### Report on the Audit of the Financial Report

#### Opinion

I have audited the accompanying financial report of The Epping Club Limited (the Company), which comprises the Statement of Financial Position as at 30 June 2021, Statement of profit or loss and other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows for the year ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In my opinion, the accompanying financial report of the Company is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the company's financial position as at 30 June 2021 and of its financial performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Regulations 2001.

#### Basis of Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of my report. I am independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

I confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Information Other than in the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information obtained at the date of this auditor's report comprises the information included in the company's annual report for the year ended 30 June 2021, but does not include the financial report and my auditor's report thereon.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work I have performed on the other information obtained prior to the date of this auditor's report, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

#### Responsibility of Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's Responsibility for the Audit of the Financial Report**

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions, may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the directors with a statement that I have complied with the relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

  
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John C Cheadle  
Registered Company Auditor  
Dated: 24 August 2021



# W. L. BROWNE & ASSOCIATES PTY LTD

ABN 53 628 254 277

JOHN CHEADLE F.C.A.  
BRADLEY TURNER C.A.

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## AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT

To the Directors of The Epping Club Limited

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 30 June 2021, there have been:

- (a) No contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (b) No contraventions of any applicable code of professional conduct in relation to the audit.

  
.....  
John C. Cheadle-Chartered Accountant  
Suite 8, 924 Pacific Highway, Gordon, 2072  
25 August 2021

**THE EPPING CLUB LIMITED**  
**ABN 96 000 964 938**

**STATEMENT OF COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 30TH JUNE, 2021**

	Notes	2021 \$	2020 \$
Revenue	2	21,870,181	20,841,118
Cost of sales		(1,226,099)	(1,339,248)
Donations and community support		(240,000)	(120,500)
Employee benefits expense		(5,473,122)	(6,133,409)
Entertainment, marketing and promotional expenses		(2,210,444)	(2,216,848)
Poker machine duty and taxes		(5,204,721)	(4,612,451)
Property utilities expenses		(607,542)	(691,255)
Other expenses		(2,535,703)	(2,375,479)
Repairs and maintenance		(683,353)	(632,897)
Total expenses		<u>(18,180,984)</u>	<u>(18,122,087)</u>
Earnings before financing costs, depreciation and income tax		3,689,197	2,719,031
Less: Depreciation		<u>(2,288,376)</u>	<u>(2,452,523)</u>
Net trading operating profit before income tax		1,400,821	266,508
Less income tax expense	1(f) & 4	<u>-</u>	<u>-</u>
Net profit for the year after income tax		1,400,821	266,508
Other comprehensive income		<u>-</u>	<u>-</u>
Total comprehensive income for the year	20	<u><u>1,400,821</u></u>	<u><u>266,508</u></u>

The accompanying notes form part of these accounts

**THE EPPING CLUB LIMITED**  
**ABN 96 000 964 938**

**STATEMENT OF FINANCIAL POSITION**  
**AS AT 30TH JUNE, 2021**

	Notes	2021 \$	2020 \$
<b>CURRENT ASSETS</b>			
Cash - at Bank and on Hand	5	5,660,999	4,530,675
Bank Term Deposits	6	14,563,283	14,110,756
Receivables	7	6,435	382,424
Inventories	8	200,296	178,228
Other	9	293,313	362,976
<b>TOTAL CURRENT ASSETS</b>		<u>20,724,326</u>	<u>19,565,059</u>
<b>NON-CURRENT ASSETS</b>			
Property, Plant & Equipment	10	18,420,340	19,275,319
Investment Properties	11	650,501	650,501
Intangible Assets	12	1,912,507	1,912,507
<b>TOTAL NON-CURRENT ASSETS</b>		<u>20,983,348</u>	<u>21,838,327</u>
<b>TOTAL ASSETS</b>		<u>41,707,674</u>	<u>41,403,386</u>
<b>CURRENT LIABILITIES</b>			
Payables	13	863,886	2,039,009
Current Tax Liabilities	14	-	-
Provisions	15	628,899	700,904
Other	16	652,705	486,735
<b>TOTAL CURRENT LIABILITIES</b>		<u>2,145,490</u>	<u>3,226,648</u>
<b>NON-CURRENT LIABILITIES</b>			
Provisions	17	668,401	664,358
Other	18	101,910	121,328
<b>TOTAL NON-CURRENT LIABILITIES</b>		<u>770,311</u>	<u>785,686</u>
<b>TOTAL LIABILITIES</b>		<u>2,915,801</u>	<u>4,012,334</u>
<b>NET ASSETS</b>		<u>38,791,873</u>	<u>37,391,052</u>
<b>MEMBERS' FUNDS</b>			
Retained Profits	20	38,791,873	37,391,052
<b>TOTAL MEMBERS' FUNDS</b>		<u>38,791,873</u>	<u>37,391,052</u>

The accompanying notes form part of these accounts

THE EPPING CLUB LIMITED  
ABN 96 000 964 938

STATEMENT OF CHANGES IN MEMBERS' FUNDS  
FOR THE YEAR ENDED 30TH JUNE, 2021

	RETAINED EARNINGS \$	TOTAL EQUITY \$
Balance at 1 July 2019	37,124,544	37,124,544
Net profit for the year attributable to members of the company	<u>266,508</u>	<u>266,508</u>
Balance at 30 June 2020	37,391,052	37,391,052
Net profit for the year attributable to members of the company	<u>1,400,821</u>	<u>1,400,821</u>
Balance at 30 June 2021	<u><u>38,791,873</u></u>	<u><u>38,791,873</u></u>

The accompanying notes form part of these accounts

THE EPPING CLUB LIMITED  
ABN 96 000 964 938

STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30TH JUNE, 2021

	Notes	2021 \$	2020 \$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Government Assistance		767,750	901,250
Receipts from Customers		22,181,065	20,487,663
Payments to Suppliers		(20,024,223)	(18,001,766)
Interest Received		91,657	235,578
NET CASH PROVIDED BY OPERATING ACTIVITIES	28 (B)	<u>3,016,249</u>	<u>3,622,725</u>
CASH FLOWS FROM INVESTING ACTIVITIES:			
Investment in Bank Term Deposits		(452,527)	(2,098,210)
Proceeds from Sale of Property/Plant		-	30,445
Payment for Plant & Equipment		(1,370,155)	(1,424,401)
Payment for Property Improvements		(63,243)	(95,071)
NET CASH USED IN INVESTING ACTIVITIES		<u>(1,885,925)</u>	<u>(3,587,237)</u>
CASH FLOWS FROM FINANCIAL ACTIVITIES:			
NET CASH USED IN FINANCING ACTIVITIES		<u>-</u>	<u>-</u>
NET INCREASE/(DECREASE) IN CASH HELD		1,130,324	35,488
Cash at beginning of financial year		4,530,675	4,495,187
CASH AT END OF FINANCIAL YEAR	28 (A)	<u><u>5,660,999</u></u>	<u><u>4,530,675</u></u>

The accompanying notes form part of these accounts

**THE EPPING CLUB LIMITED**  
**ABN 96 000 964 938**

**NOTES TO AND FORMING PART OF THE ACCOUNTS**  
**FOR THE YEAR ENDED 30TH JUNE, 2021**

**1. SUMMARY OF ACCOUNTING POLICIES**

The following summary explains the significant accounting policies that have been adopted in the preparation of the accounts. Unless otherwise stated, such accounting policies are consistent with those used in previous years.

**(a) BASIS OF PREPARATION**

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements of the Australian Accounting Standards Board and the Corporations Act 2001.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements have been prepared on an accruals basis and are based on historical costs, modified where applicable by the measurement at fair value of selected on-current assets, financial assets and financial liabilities.

**(b) INVENTORIES**

Stock on hand is valued at the lower of cost and net realisable value. Costs are assigned to quantities on hand at balance date on the basis of first in-first out value.

**(c) PROPERTY, PLANT & EQUIPMENT**

Except for land, tableware items and uniforms, all fixed assets are stated at original cost less the relevant provisions for depreciation.

**(d) LAND & BUILDINGS**

The company's properties are now classified as either "Core" or Non-Core" property. Core property is property occupied by the club as licensed premises. The club can only dispose of its core property if the disposal has been approved by a resolution passed by the majority of members. The property must be sold at public auction after valuation by a registered valuer. These requirements do not apply to non-core property, ie, investment properties.

The items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Initially, investment properties are measured at cost including transaction costs. Subsequent to initial recognition investment properties are stated at fair value. Gains or losses arising from changes in the fair values of investment properties are included in the income statement in the year in which they arise.

**(e) DEPRECIATION**

Depreciation is calculated on the straight line basis so as to write off the net cost of each fixed asset during its expected useful life. Profit and losses on disposal of depreciable assets are taken into account when determining profit and loss. Expenditure on tableware items and uniforms is accounted for by showing the initial investment at cost and charging replacements against revenue in relevant subsequent periods.

Major depreciation periods are

Freehold Buildings	40 years
Plant and Equipment	10 years
Gaming Machines	7 years
Motor Vehicles	5 years

(f) INCOME TAX

Under present legislation, income derived by the company from members is not assessable to income tax. Income tax liabilities arise in respect of income derived from non-members and investments less certain allowable deductions. Commission income is now assessable in full and not subject to the member/non-member principle. The club does not adopt Tax-effect accounting principles.

(g) RENTAL PAYMENTS

Electronic assets are subject to a rental agreement and the rental payments are charged as expenses in the periods in which they are incurred.

(h) PROVISION FOR EMPLOYEE'S BENEFITS

Charges are made against profits to provide accrued annual leave and long service leave at wage and salary rates in accordance with employees' entitlements under the relevant Statutes and Awards. Amounts accrued for long service leave which have not vested are shown as non-current liabilities and are calculated on the unvested rights of employees who have passed their fifth year of employment.

(i) REVENUE RECOGNITION

Membership subscriptions paid in advance are deferred to the period in which the income relates. All costs associated with the procurement of membership subscriptions are expensed as incurred. The proportion of subscriptions and other revenue which relate to the period after 30 June 2021 is not included in revenue but deferred as advance income.

(j) IMPAIRMENT OF ASSETS

At each reporting date, the management reviews the carrying values of its tangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is then expensed to the income statement.

(k) INTANGIBLE ASSETS - NOTE 12

Poker Machine Entitlements

Poker machine entitlements are not amortised. Instead, poker machine entitlements are tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and are carried at cost less accumulated impairment losses.

(l) NEW ACCOUNTING STANDARDS FOR APPLICATION IN FUTURE PERIODS

A number of new and revised standards are effective for annual periods beginning on or after 1 January 2015. Information on these new standards is presented below.

AASB 9: *Financial Instruments* (effective application for the Company is 1 July 2018)

AASB 9 *Financial Instruments* addresses the classification, measurement and de-recognition of financial assets and financial liabilities. It also sets out new rules for hedge accounting and impairment of financial assets. The Company has applied the standard from 1 July 2018. The application of this standard has no material impact on any of the amounts recognised in the Financial Statements.

AASB 15: *Revenue from Contracts with Customers* (effective application for the Company is 1 July 2018)

AASB 15 *Revenue from Contracts with Customers* clarifies the principles for recognition revenue from contracts with customers. It applies to all contracts with customers except leases, financial instruments and insurance contracts. The Company has applied the standard from 1 July 2018. The application of this standard has no material impact on any of the amounts recognised in the Financial Statements. Subscription fee revenue and Function events revenue are recognised when the Club's contractual obligations have been fulfilled.

AASB 16: *Leases* (effective application for the Company is 1 July 2019)

AASB 16 *Leases* introduces a single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless underlying asset is of low value. The Company has applied the standard from 1 July 2019. The application of this standard has no material impact on any of the amounts recognised in the Financial Statements.

	2021	2020
	\$	\$
2. REVENUE		
Government Cash Flow Boost	50,000	50,000
Sale of Goods	4,284,223	5,136,447
Revenue for rendering services	17,287,218	15,259,704
	<u>21,621,441</u>	<u>20,446,151</u>
<u>Other operating revenue</u>		
Sundry Income	417	1,016
Member Subscriptions	120,000	117,877
Interest	91,657	235,578
Property Rental (net)	36,666	40,496
	<u>248,740</u>	<u>394,967</u>
TOTAL REVENUE FROM CONTINUING OPERATIONS	<u>21,870,181</u>	<u>20,841,118</u>

During the first quarter of the financial year the company received Jobkeeper allowance of \$717,750. This has been offset against wages paid.

### 3. EXPENSES

(a) Profit before income tax includes the following specific expenses:

Cost of goods sold	1,226,099	1,339,248
Depreciation of non-current assets	2,288,376	2,452,523
Amounts set aside/(decrease) for provisions		
Employee entitlements (net)	(67,961)	133,247
Superannuation expense	547,033	517,985

(b) Key Performance Indicators

Bar		
Gross profit percentage	67.60%	66.95%
Wages to sales percentage	25.69%	26.14%
Catering		
Gross profit percentage	82.37%	82.90%
Wages to sales percentage	52.98%	36.94%
EBITDA percentage	16.83%	13.02%

### 4. INCOME TAX

The company is liable for income tax only on income derived from non-members and from investments with outside entities. Additional income tax is payable as a result of the club industry negotiating with the Australian Taxation Office (ATO) in regards to the assessability of commission income.



	2021 \$	2020 \$
<b>INCOME TAX EXPENSE</b>		
The amount set aside for income tax in the profit and loss account has been calculated as follows:-		
Proportion of income attributable to non-members	2,202,989	2,022,612
Less: Proportion of expenses attributable to non-members	<u>1,194,597</u>	<u>1,646,492</u>
	1,008,392	376,120
Add: Other taxable income	<u>146,055</u>	<u>299,510</u>
	1,154,447	675,630
Less: Other deductible expenses	<u>(1,162,725)</u>	<u>(852,258)</u>
Net taxable income/(loss)	<u><u>(8,278)</u></u>	<u><u>(176,628)</u></u>
Income tax applicable to above	-	-
Plus/(Less): Income tax (over)/under provided in prior years	<u>-</u>	<u>-</u>
Total income tax expense	<u><u>-</u></u>	<u><u>-</u></u>
Current Company tax payable	<u>-</u>	<u>-</u>
5. CASH (CURRENT)		
Cash on hand	331,000	331,000
Cash at bank	<u>5,329,999</u>	<u>4,199,675</u>
	<u>5,660,999</u>	<u>4,530,675</u>
6. INTEREST BEARING BANK TERM DEPOSITS		
Bank Term Deposits	<u>14,563,283</u>	<u>14,110,756</u>
	<u>14,563,283</u>	<u>14,110,756</u>
7. RECEIVABLES (CURRENT)		
Government Subsidies owing	-	376,250
Trade debtors - amounts owing	<u>6,435</u>	<u>6,174</u>
	<u>6,435</u>	<u>382,424</u>
8. INVENTORIES (CURRENT)		
Raw materials and stores	<u>200,296</u>	<u>178,228</u>
9. OTHER (CURRENT)		
Prepayments	<u>293,313</u>	<u>362,976</u>

	2021 \$	2020 \$
10. PROPERTY, PLANT AND EQUIPMENT (NON-CURRENT)		
Freehold Land (45-47 Rawson Street) at cost	<u>1,754,976</u>	<u>1,754,976</u>
Club Building & Improvements at cost	26,056,366	25,993,124
<u>Less</u> accumulated depreciation	<u>17,202,404</u>	<u>15,958,028</u>
	<u>8,853,962</u>	<u>10,035,096</u>
Total Land & Buildings (Core Property)	<u>10,608,938</u>	<u>11,790,072</u>
Club Vehicles at cost	282,287	212,747
<u>Less</u> accumulated depreciation	<u>138,418</u>	<u>106,341</u>
	<u>143,869</u>	<u>106,406</u>
Gaming Furniture at cost	7,969,978	7,296,759
<u>Less</u> accumulated depreciation	<u>3,031,905</u>	<u>2,593,380</u>
	<u>4,938,073</u>	<u>4,703,379</u>
Plant and Equipment, Furniture and Fittings at cost	4,472,983	5,311,926
<u>Less</u> accumulated depreciation	<u>1,917,113</u>	<u>2,810,054</u>
	<u>2,555,870</u>	<u>2,501,872</u>
Total Plant & Equipment	<u>7,637,812</u>	<u>7,311,657</u>
Tableware Items at cost	(Note 1 (e)) 132,072	132,072
Uniforms at cost	(Note 1 (e)) 41,518	41,518
	<u>173,590</u>	<u>173,590</u>
TOTAL PROPERTY, PLANT & EQUIPMENT	<u>18,420,340</u>	<u>19,275,319</u>

Movement in Carrying Amounts

	Freehold Land	Club Building	Club Vehicles	Gaming	Plant & Equipment	Total
Balance at beginning of year	1,754,976	10,035,096	106,406	4,703,379	2,501,872	19,101,729
Additions	-	63,243	69,540	858,693	441,922	1,433,398
Depreciation	-	(1,244,376)	(32,077)	(624,000)	(387,923)	(2,288,376)
Disposals	-	-	-	-	-	-
Loss on disposal	-	-	-	-	-	-
Carrying amount at end of year	<u>1,754,976</u>	<u>8,853,963</u>	<u>143,869</u>	<u>4,938,072</u>	<u>2,555,871</u>	<u>18,246,751</u>

The Valuer General land value at 01.07.19 was \$15.2 million. There has not been an updated valuation issued as at the date of this report.

	2021 \$	2020 \$
11. INVESTMENT PROPERTIES (Non-core Property)		
Opening balance as at 1 July	650,501	650,501
Additions	-	-
Disposals	-	-
Closing balance as at 30 June	<u>650,501</u>	<u>650,501</u>

It is a requirement of the Corporations Act 2001 for the directors to form a view as to the valuation of land and buildings as at 30 June 2021. The directors therefore believe that a reasonable value for the purpose of the Corporations Act 2001 is the current book value shown in the financial statements. Therefore both core and non-core properties were not revalued this year.

The land holdings of The Epping Club Limited are classified as either core or non-core properties, as listed below

Core Properties

- The Epping Club premises at 45-47 Rawson Street, Epping

Non-Core Properties

- 50E Rawson Street, Epping

12. INTANGIBLE ASSETS (NON-CURRENT)		
Poker Machine Entitlements - at cost	<u>1,912,507</u>	<u>1,912,507</u>
Balance at beginning of year	1,912,507	1,912,507
Additions - at cost	-	-
Closing carrying value at cost	<u>1,912,507</u>	<u>1,912,507</u>

At the end of the reporting period the company assessed the recoverable amount of poker machine entitlements based on an active market at year end and conclude the values are not impaired. The entitlements, which are considered to be intangibles, have an indefinite life and amortisation need not be considered. Each poker machine licence is an effective cash generating unit.

13. CREDITORS AND BORROWINGS (CURRENT)		
Poker Machine Tax Levy (see below)	215,778	1,481,307
Trade Creditors	508,300	429,075
Goods and Services Tax	139,808	128,627
	<u>863,886</u>	<u>2,039,009</u>

In April 2020 the NSW Government announced, as part of its stimulus measures, gaming tax relief for registered clubs. Poker machine tax levy payments were deferred until September 2020.

		2021 \$	2020 \$
14.	CURRENT TAX LIABILITIES		
	Income Tax Payable	(Note 4) <u>-</u>	<u>-</u>
15.	PROVISIONS (CURRENT)		
	Employee Entitlements	<u>628,899</u>	<u>700,904</u>
16.	OTHER LIABILITIES (CURRENT)		
	Deferred Function Income	(Note 1(i)) 634,519	461,544
	Deferred Subscription Income	(Note 1(i)) <u>18,186</u>	<u>25,191</u>
		<u>652,705</u>	<u>486,735</u>
17.	PROVISIONS (NON-CURRENT)		
	Employee Entitlements	<u>668,401</u>	<u>664,358</u>
18.	OTHER LIABILITIES (NON-CURRENT)		
	Deferred Subscription Income	(Note 1(i)) <u>101,910</u>	<u>121,328</u>
19.	EMPLOYEE ENTITLEMENTS		
	The aggregate employee entitlement liability recognised and included in the financial statements is as follows:		
	Provision for employee entitlements		
	Current (Note 15)	628,899	700,904
	Non-Current (Note 17)	<u>668,401</u>	<u>664,358</u>
		<u>1,297,300</u>	<u>1,365,262</u>
	Number of employees at end of financial year	<u>127</u>	<u>149</u>
20.	RETAINED EARNINGS		
	Operating Profit/(Loss) before income tax	1,400,821	266,508
	Income tax attributable to operating profit	(Note 4) <u>-</u>	<u>-</u>
	Operating Profit/(Loss) after income tax	<u>1,400,821</u>	<u>266,508</u>
	Retained profits at the beginning of the financial year	<u>37,391,052</u>	<u>37,124,544</u>
	Retained profits at the end of the financial year	<u>38,791,873</u>	<u>37,391,052</u>

	2021	2020
	\$	\$
21. EXPENDITURE COMMITMENTS		
<u>Capital Expenditure</u> - There was no Capital Expenditure Commitment as at 30 June 2021	-	-
22. SUPERANNUATION COMMITMENTS		
Contributions are made by the Company to an award-based superannuation fund for all employees and a Company retirement fund for employees who qualify for acceptance. All contributions are charged as expenses as they occur. The Company has no legal obligation to cover any shortfall in the funds' obligations to provide benefits to employees on retirement.		
23. KEY MANAGEMENT PERSONNEL DETAILS		
(a) Directors		
The following persons were non-executive directors of the club during the financial year:		
David Taylor OAM		
John Curdie OAM		
John Prestidge RFD ED		
Dr Barry Hoschke		
Seona Wallace		
Denis Fitzgerald AM		
John Donohoe		
Kirsten Baker		
(b) Other key management personnel		
The following persons also had authority and responsibility for planning, directing and controlling the activities of the club directly during the year:		
Peter Saez                      Chief Executive Officer		
Stephen Anson                Chief Operating Officer		
(c) Key management personnel compensation		
Benefits and payments made to the directors and other key management personnel	<u>687,169</u>	<u>692,744</u>
24. CONTINGENT LIABILITIES		
A contingent liability exists with regard to bonus points earned prior to 30th June 2021 but not redeemed by that date. The amount outstanding is:		
	<u>92,806</u>	<u>62,036</u>
25. LIMITATION OF MEMBERS' LIABILITY		
In accordance with the Memorandum of Association the liability of members, in the event of the Company being wound up, would not exceed \$2 per member.		
26. REMUNERATION OF AUDITORS		
Amounts received by W L Browne & Associates for:		
- Audit of financial statements	29,500	34,400
- Other services in relation to the club	3,600	3,600
	<u>33,100</u>	<u>38,000</u>

2021                      2020  
\$                              \$

27. EVENTS AFTER THE BALANCE SHEET DATE

As at the date of this report the Club was closed as required by the Government Covid-19 Regulations.

The Directors have reviewed the likely impact of Covid-19 on the assets and liabilities at 30.06.21 and do not believe there to be any significant financial impacts that would require any adjustments to the amounts disclosed in the financial report.

In reaching this decision the Directors have considered the substantial cash reserves of the Club and the continued assistance from the Government stimulus package.

28. NOTES TO THE STATEMENT OF CASH FLOWS

(A) Reconciliation of Cash:

For the purposes of the Statement of Cash Flows cash includes cash on hand and in banks and investments in money market instruments net of outstanding bank overdraft.

Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Cash on hand	331,000	331,000
Cash at bank	5,329,999	4,199,675
	5,660,999	4,530,675

(B) Reconciliation of net cash provided by operating activities to operating profit after Income Tax:

Operating Profit after extraordinary items and income tax	1,400,821	266,508
<u>Add Back Non Cash Outlays</u>		
Depreciation & Amortisation of Non-current Assets	2,288,376	2,452,523
Loss on sale of assets	-	7,549
(Decrease)/Increase in income tax payable	-	-
Changes in net Assets & Liabilities:		
(Increase)/Decrease in current receivables	375,989	(362,498)
(Increase)/Decrease in current inventories	(22,068)	22,926
(Increase)/Decrease in current other assets	69,663	25,903
Increase/(Decrease) in trade creditors	(1,175,123)	1,096,810
Increase/(Decrease) in current provisions	(72,005)	65,586
Increase/(Decrease) in non-current provisions	4,043	67,661
Increase/(Decrease) in deferred income	146,552	(20,243)
NET CASH PROVIDED BY OPERATING ACTIVITIES	3,016,248	3,622,725

(C) Financing Facilities

The Company has a secured arrangement with the National Australia Bank to provide the following credit standby and loan facilities:-

(i) Bank Overdraft	- amount used	-	-
	- amount unused	50,000	50,000
		50,000	50,000

The Bank Overdraft facility is secured by a registered first mortgage over the Club's freehold land and buildings at 45-47 Rawson Street Epping.

(ii) Bank Guarantee Facility of \$15,000 in favour of Joint Coal Board for rental bond.

(iii) Business card facility - \$20,000